# Wereldhave Belgium



# Corporate Presentation 2022



- **1** Wereldhave Belgium introduction
- 2 Retail market at a glance
- 3 Portfolio overview
- 4 Strategy
- 5 Development overview
- 6 ESG goals
- 7 Operational results
- 8 Financial results



→ Company founded in 1972 and listed on Euronext Brussels since 1998

→ Focused on investment in Retail Real Estate in Belgium
 & Luxemburg (Shopping Centres and Retail Parks)

→ Holds a total real estate portfolio of €924.8 Mio as of 30 June 2022

→ Status of a **Belgian REIT** since 1998



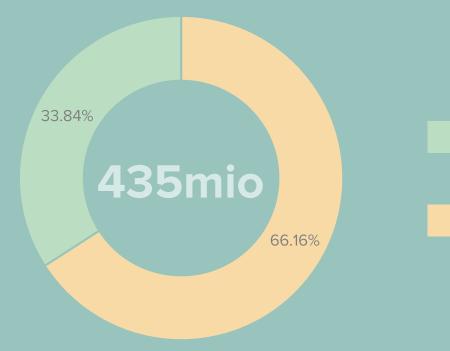
# **Belgian REIT since 1998**

- $\rightarrow$  Company specialized in Real Estate investment
- $\rightarrow$  Favourable tax status
- $\rightarrow$  Conditions
  - → Porfolio diversification: < 20% per single asset/tenant</p>
  - → Loan-to-Value: < 65%
  - $\rightarrow$  Pay-out: > 80% of net proceeds



# 01. Wereldhave Belgium introduction

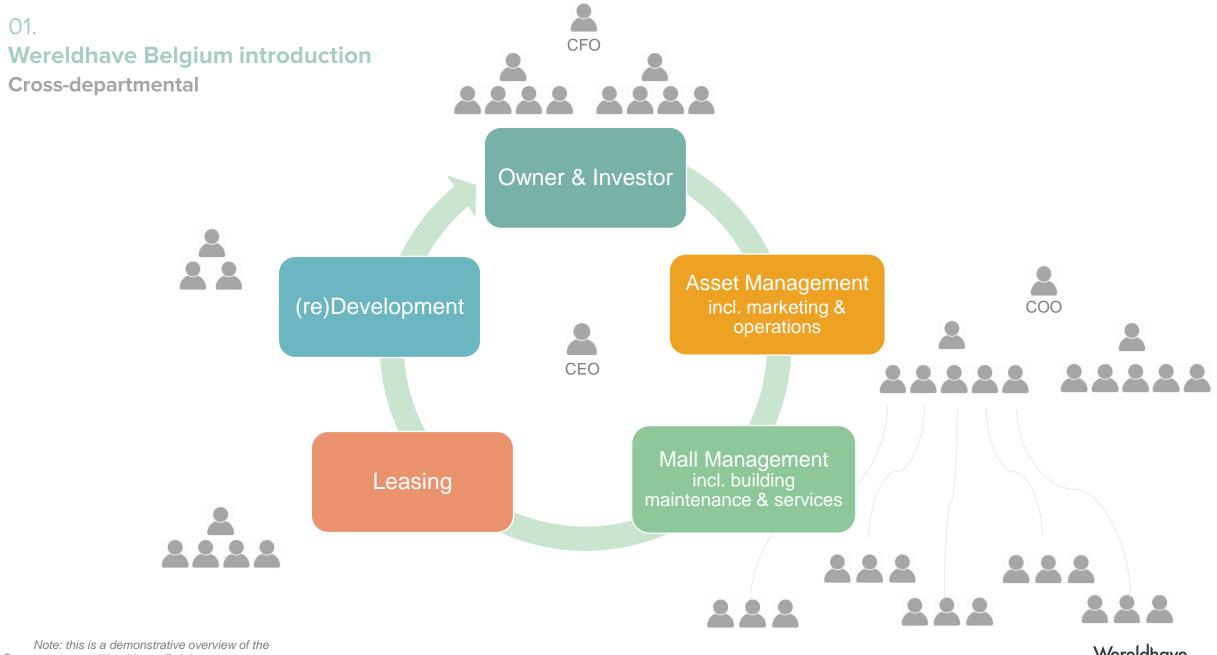
Market capitalisation per 30 June 2022



# 33.84% Free float

66.16% Wereldhave N.V.





Wereldhave

### 01. Wereldhave Belgium introduction Core values

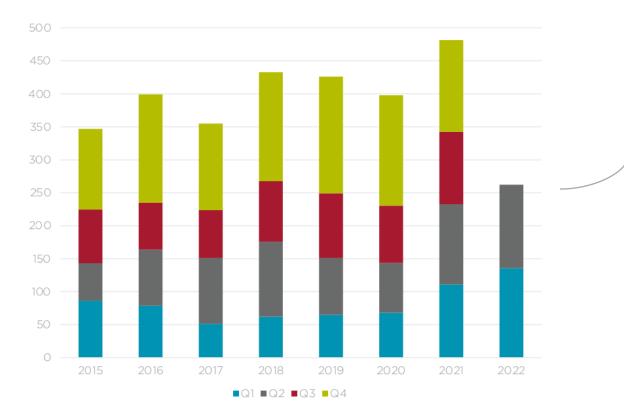




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Take-up retail 2015 – HY 2022



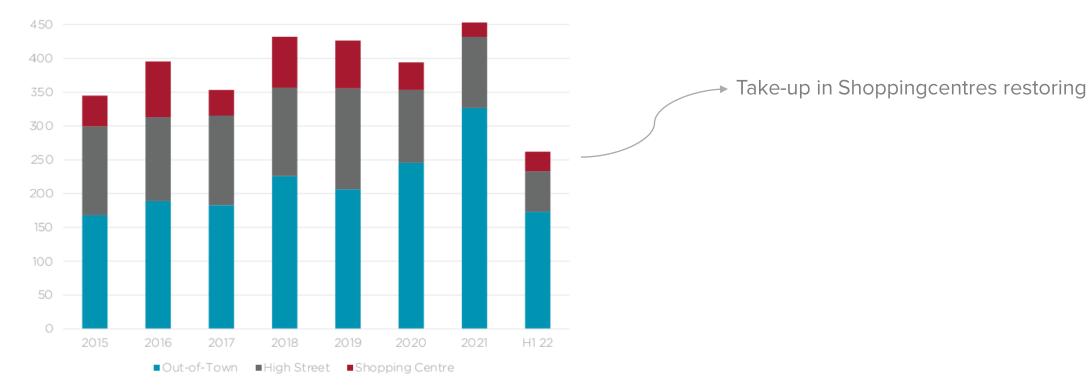
Very strong take-up in Q1 & Q2 2022

68% of Retailers declare to be in expansion (survey: Cushman & Wakefield 2021)

Source: "The Belgian Retail Landscape" Cushman & Wakefield August 2022



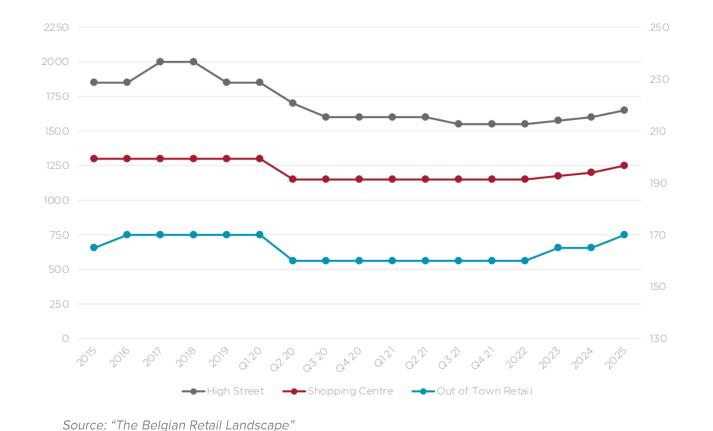
Take-up by segment



Source: "The Belgian Retail Landscape" Cushman & Wakefield August 2022



Prime rents by segment (Eur/m<sup>2</sup>/year)



€ 1,550/m²/year

High Street

**€ 1,150**/m²/year

Shopping Centers

€ 155/m²/year

Out of Town retail



Cushman & Wakefield

# Adaptability is key in **making every day count**

## Retail

- $\rightarrow$  Growth of online retail demanding structural changes
- $\rightarrow$  Rethinking the retail landscape and strategies

# **Data & Technology**

- $\rightarrow$  Importance of 'phygital' area, omnichannel strategy by retailers
- $\rightarrow$  Increasing need of experimental/experience retail in physical stores



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# 03. **Portfolio overview**

Wereldhave Belgium per 30 June 2022

Number of Shopping Centers	5	
Total size	146,900	m²
Number of tenants	433	
Occupancy rate	96.41	%
Number of Retail Parks	5	
Total size	57,394	m²
Number of tenants	54	
Occupancy rate	97.85	%
Number of Office Parks	2	
Total size	60,500	m²
Number of tenants	46	
Occupancy rate	77.2	%







# 03. **Portfolio overview Shopping Centers**

Ring Kortrijk				
Opening / renovation	1973 / 2021			
GLA	31,900m <sup>2</sup>			
# tenants	83			
# parking	2,000			
Anchor tenants	H&M, Albert Heijn, JBC, C&A			



Shopping	<b>j 1</b>
Opening / renovation	1968 / 2014
GLA	27,600m <sup>2</sup>
# tenants	101
# parking	1,250
Anchor tenants	Albert Heijn, Action, New Yorker, Casa



Stadsplein Genk					
Opening / renovation	2007				
GLA	15,500m <sup>2</sup>				
# tenants	25				
# parking	44				
Anchor tenants	Zara, H&M, C&A, Delhaize				





# 03. Portfolio overview Shopping Centers

Belle-île					
Opening / renovation	1994 / 2021				
GLA	30,300m <sup>2</sup>				
# tenants	100				
# parking	2,200				
	Decathlon				

Anchor tenants

Decathlon, H&M, C&A, A.S. Adventure



Nivelles				
Opening / renovation	1974 / 2012			
GLA	29,200m <sup>2</sup>			
# tenants	100			
# parking	1,452			
Anchor tenants	Delhaize, H&M, C&A, Decathlon, A.S. Adventure			



Bastions					
Opening / renovation	1979 / 2018				
GLA	34,100m <sup>2</sup>				
# tenants	92				
# parking	2,000				
Anchor tenants	Delhaize, H&M, C&A, New Yorker, JBC				





### 03. **Portfolio overview Retail Parks**



Turn	hout		Wate	rloo	<b>Retailpark Bastions</b>		Gent		Brugge		
Opening	1979	C	Opening	1968		Opening	2016	Opening	2015	Opening	1970
19,804m <sup>2</sup>										20,343m <sup>2</sup>	
						10,300m <sup>2</sup>					
		З,	,347m²					3,600m <sup>2</sup>			
	12			11			10		7		13
GLA	#tenants	(	GLA	#tenants		GLA	#tenants	GLA	#tenants	GLA	#tenants

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## 03. **Portfolio overview Office Parks**



		THE SAGE
The Sage – A	Intwerp	_
Opening / renovation	2000 / 2021	
GLA	38,400m <sup>2</sup>	
# tenants	34	

769

The Sage – Vilvoorde					
Opening / renovation	2000 / 2021				
GLA	22,100m <sup>2</sup>				
# tenants	12				
# parking	639				



# parking



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04. **Strategy Making every day count** 

# **Transformation**

- → Embrace challenging **market** trends
  - E-commerce
  - Growing out of home spending
- → Focus on **customer** needs

# Optimalisation

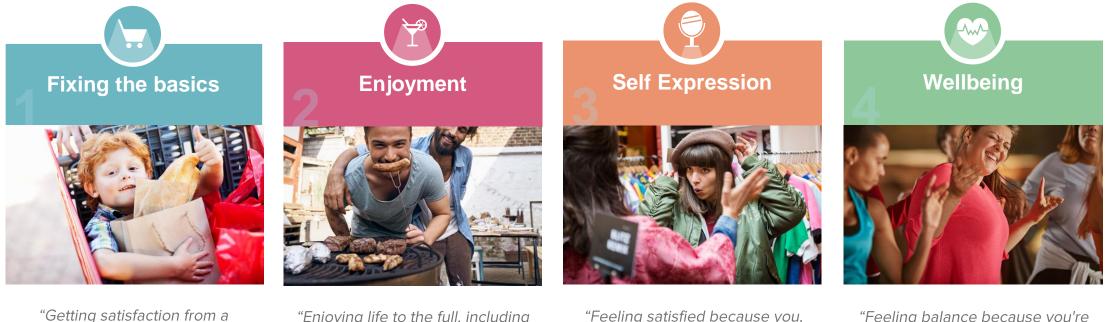
- Owning and managing assets: steady value of portfolio
  Combining head office and local teams in continuous teamwork
- → Size of portfolio and market knowledge
  Achieve strategy through scale and skill



## 04. Strategy LifeCentral Strategy

People want their daily lives to be more than just under control

They want a well-balanced everyday life



"Getting satisfaction from a well-organized life, a full fridge and time to spend on things that really matters" "Enjoying life to the full, including finding joy in every moment. Celebrating a birthday, having a drink with friends or smiling at a friendly cashier" "Feeling satisfied because you, your loved ones, your house and workplace match your personality and the way you see yourself." "Feeling balance because you're taking care of you and your loved ones. Eating healthily, reading a great book, enjoy me-time."

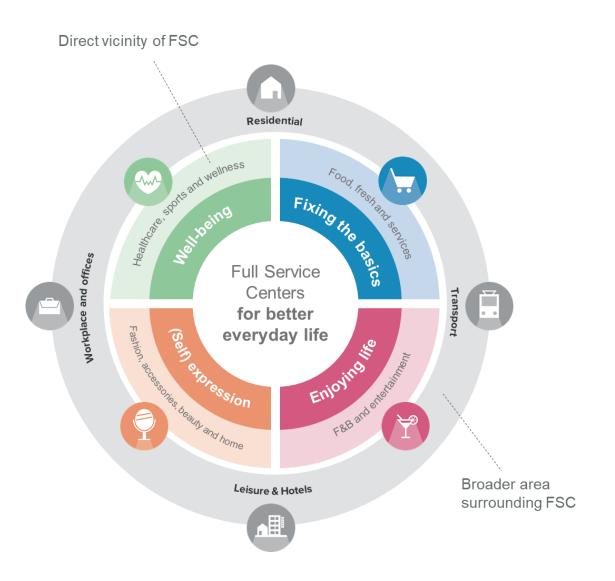






## 04. Strategy Full Service Centers

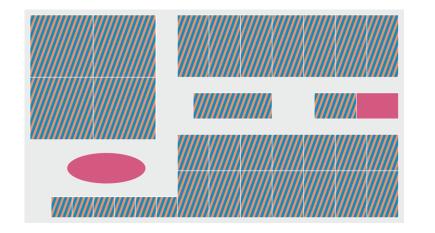
- Beating heart of environment
- Commercial mix to fulfill all needs
- Qualitative services
- Integrating **mixed-use** concepts

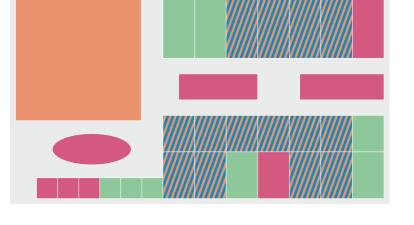




### → Full Service centers

Continuously updating asset blueprints to actively transform each asset to a Full Service Center where all clusters are well integrated





Traditional Retail (Fixing the Basics & (Self) Expression) F&B and Entertainment (Enjoying Life) Fitness & Healthcare (Well-being)

Right-size (e.g. offices or residential)



04. **Strategy** 





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# 05. **Development overview**



#### Ring – Kortrijk

Restore the retail balance by adding a balanced mix of other uses like a fresh food area & an exterior F&B zone. Strengthen the link between the shoppingcenter and its suburbs

### Retailpark - Brugge

Rebranding & redevelopment, creating a sustainable and modern retailpark

### The Sage - Antwerp & Vilvoorde

Rebranding of our office buildings; introducing new concept, services and restaurant

### Belle-île - Liège

Strengthen the retail offering and add co-working, leisure and sports with a high-quality F&B

### Shopping Nivelles - Nivelles

Developing residential and offices project to increase the multifunctionality

### Retailpark - Waterloo

Redevelopment by creating a modern and mixed-use retailpark



05. **Development overview: Shopping Centers** Committed

# Ring Kortrijk

#### New

- Logo
- Facade

### Integrating

- Fresh food area
- More F&B activities

### Creating extra terraces

Start: Q1 2021 End: Q4 2022

Wereldhave

and start the

## 05. **Development overview: Retail Parks** Committed

# Brugge

- New name & branding
- **Renovation** of buildings
  - Integrating **sustainable** materials
  - Creating a safe, pleasant and green **environment**

Start: Q3 2022





05. **Development overview: Offices** Committed

# The Sage

- Branding
- Entrances
- Services
  - The Eatery
  - Ironing service
  - Fitness
  - Electric charging
- Green
- Meeting Rooms
- Entrances





05. **Development overview: Shopping Centers** Uncommitted

# **Belle-île**

- Creating an extension of 11,000m<sup>2</sup>
- Adding an outdoor sport course
- Integrating more outside terraces
- Open views on the water
- Maximizing connection with nearby offices

# Full Service Center transformation

- → 40% retail
- → 20% F&B
- → 40% leisure, sports and co-working





05. **Development overview: Shopping Centers** Uncommitted

# Nivelles

- Mixed-use concept
- Creating an extension to increase
  multifunctionality
- Exact scope to be determined with municipality

 $\rightarrow$  Offices

OR/AND

 $\rightarrow$  Residential

OR/AND

 $\rightarrow$  Leisure



05. **Development overview: Retail Parks** Uncommitted

# Waterloo

- Futureproof redevelopment
- Mixed-use concept
  - Retail
  - Residential
  - Parking



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# 06. **ESG goals**

Where we fulfil our everyday life needs should be a healthy place. A place that is good for a better everyday life for our customers and the environment.





### 06. ESG goals Clear and ambitious ESG Strategy

SDG	Area	Sub-area	Ambition 2030
7 AFFORDABLE AND CLEAN ENERGY	Better Footprint	Energy & Carbon	Reduce carbon emissions 30% by 2030 (scope 1+2)
12 RESPONSIBLE CONSUMPTION AND PRODUCTION		Materials	Zero waste to landfill and use circular solutions (scope 3)
17 PARTINERSHIPS FOR THE GOALS		Value chain impact	Partner with tenants and visitors to reduce carbon and waste (net zero value chain, scope 3)
11 SUSTAINABLE CITIES	Better Nature	Resilience	100% of assets have action plans to mitigate physical effects of climate change
13 climate		Habitats	Double the surface of vegetation roofs and green spaces
8 DECENT WORK AND ECONOMIC GROWTH	Better Living	Wellbeing	Aim for zero safety incidents in our assets
11 SUSTAINABLE CITIES		Employees	Target employee engagement score of at least 7.5 Reduce % of voluntary departures among 'key talents'
17 PARTNERSHIPS FOR THE GOALS		Community	Contribute at least 1% of net rental income to socio-economic and social inclusion



## 06. **ESG goals**

On **company** level & On a **personal** level

CSR KPI's integrated for each employee leading to awareness and fantastic **initiatives** 

- $\rightarrow$  Certificates (BREEAM)
- → Partnerships
- → Recycling
- → Eco-days
- → Sustainable pop-ups
- → Sustainable actions
- → ...



8





















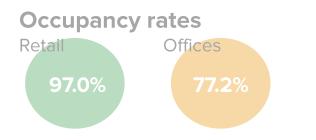


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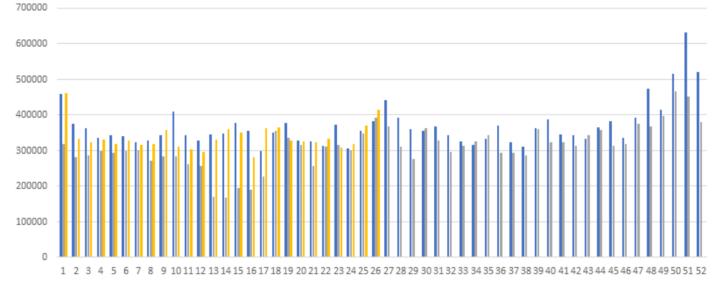






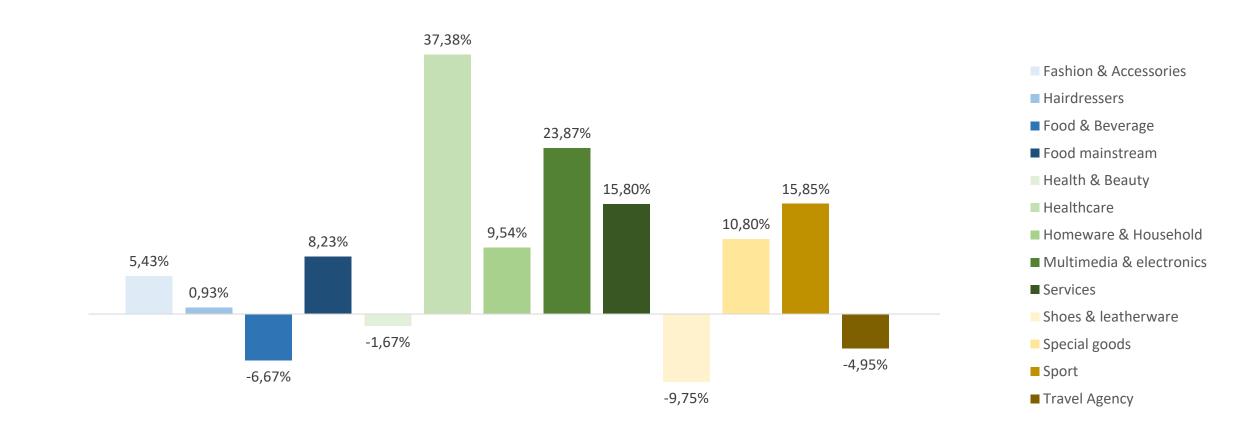
### 07. **Operational results** Traffic

- $\rightarrow$  Number of visitors HY 2022
  - 5.2% compared to 2019
  - + 21.5% compared to 2021
- $\rightarrow$  Outperforming in comparison to the market
  - 7.8% compared to 2019 (market)



### BE - Footfall 2019, 2021 & H1 2022 : 5 Shoppings cumulated

### 07. **Operational results Sales HY 2022 vs. HY 2019** Recovery of tenants' performance since re-opening F&B





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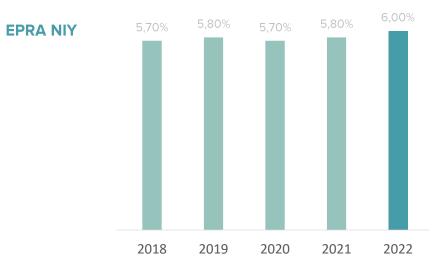


### 08. Financial results HY 2022 Key figures

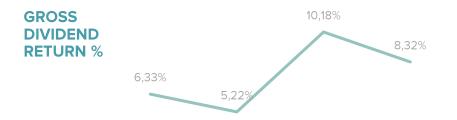
	2018	2019	2020	2021	HY 2022	Change HY 22-21
Real Estate Portfolio (€ Mio)	956.7	961.3	921.2	926	939	+ 13
EPRA Occupancy Rate	96.2%	95.2%	91.9%	93.9%	93.9%	0%
Net Asset Value (€ Mio)	678.4	689.2	650.6	670.9	679.2	+ 8.3
Financial Debts (€ Mio)	286.0	273.0	263.0	250.1	264.4	+ 14.3
EPRA NAV per share	89.97	88.27	78.20	77.2	77.4	+ 0.2
LTV	29.7%	29.3%	30.0%	28.2%	29.3%	+ 1.1%

### 08. Financial results HY 2022













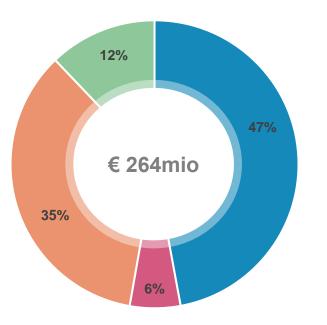
### 08. Financial results Profit and Loss Account

	2018	2019	2020	2021	HY 2022
Gross Rental Income (€ mio)	53.2	59.4	56.5	54.9	28
Direct Result (€ mio)	40.7	45.6	36.7	39	20.7
Direct result per Share (€)	5.74	5.92	4.65	4.56	2.36
Indirect Result (€ mio)	-0.2	-16.7	-58.8	-1	12.6
Indirect result per Share (€)	-0.03	-2.16	-7.47	-0.09	1.44
Total Result (€ mio)	40.5	29.0	-22.2	38.2	33.2
Total Result per Share (€)	5.71	3.76	-2.81	4.47	3.80



### 08. Financial results Debt Mix 30 June 2022

HY 2022



In€ mio	Committed	Utilised	Availibility
Bank Ioans	255	124.4	130.6
Commercial Paper	150	92.75	57.25
Private Placement	32	32	0
Intercompany (*)	150	15	42.25

**Bank loans** 

Bank loans Intercompany loan Treasury notes Sustainable bond

(\* Back up for commercial paper)



## 08. Financial results HY 2022 Outlook 2022

- Renovation & further Implementation of our
  **Full Service Centre** Strategy
- **ESG** improvements
- External Growth
- Offer an increasing dividend
- **EPS indication** of 4,75 4,85 per share



## Wereldhave BELGIUM

make every day count

# Questions?