Wereldhave Belgium



Full

Finance

Short



- 1 Wereldhave Belgium introduction
- 2 Retail market at a glance
- 3 Portfolio overview
- 4 Strategy
- 5 Development overview
- 6 ESG goals
- 7 Operational results
- 8 Financial results



### **WereIdhave Belgium introduction**

- → Company **founded in 1972** and listed on Euronext Brussels since 1998
- → Focused on investment in Retail Real Estate in Belgium & Luxemburg (Shopping Centres and Retail Parks)
- → Holds a total real estate **portfolio of €916,4 Mio** as of 30 June 2021
- → Status of a **Belgian REIT** since 1998



## **WereIdhave Belgium introduction**

# **Belgian REIT since 1998**

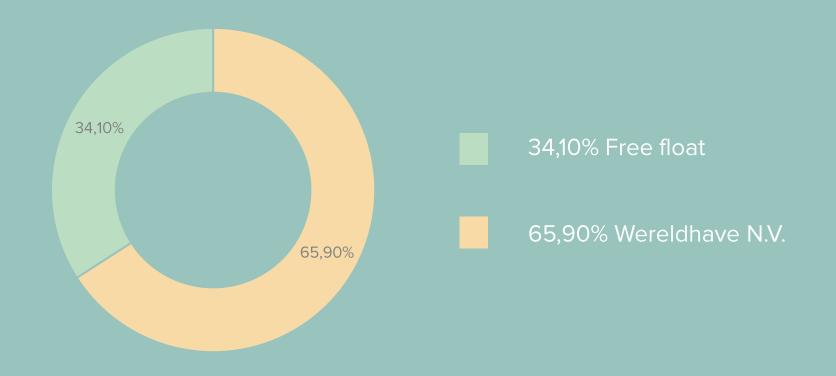
- → Company specialized in Real Estate investment
- → Favourable tax status
- → Conditions
  - → Porfolio diversification: < 20% per single asset/tenant
  - → Loan-to-Value: < 65%
  - → Pay-out: > 80% of net proceeds



01.

# **Wereldhave Belgium introduction**

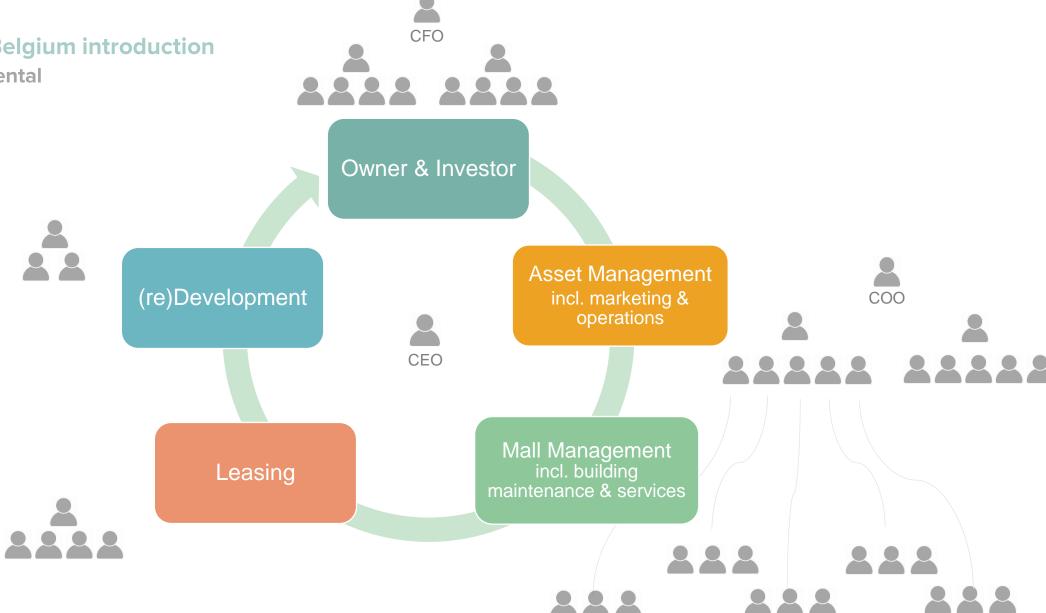
Market capitalisation per 30 June 2021: 423,7 Mio

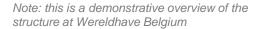




# **WereIdhave Belgium introduction**

**Cross-departmental** 







# Wereldhave Belgium introduction Core values





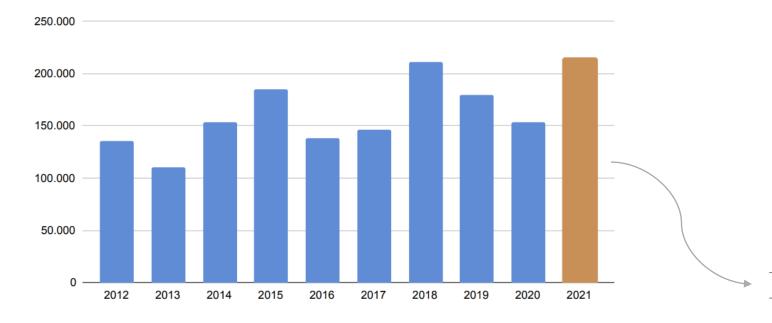
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02.

Retail Market at a glance

Take-up retail 2012 – ½ 2021



+ 214.500m<sup>2</sup> +40% vs. 2020

**419** transactions +50% vs. 2020

+63% Out of Town retail vs. 2020 +29% Shopping Centers vs. 2020

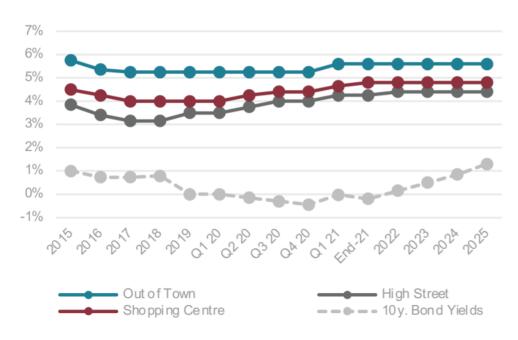
Source: Expertise Database 2021



02.

# Retail Market at a glance

### Prime yields by segment



Source: Cushman & Wakefield Belgium Retail market Snapshot 2021 (Q2)

4,25%
High Street

**4,65%**Shopping Centers

**5,60%**Out of Town retail

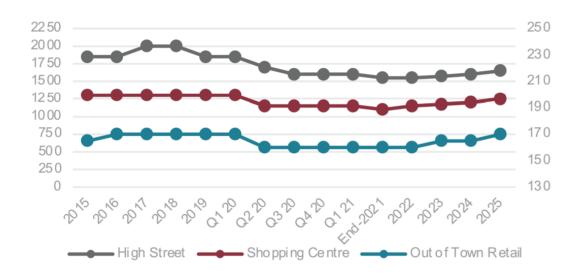


02.

Retail Market at a glance

Prime rents by segment

(Eur/m²/year)



Source: Cushman & Wakefield Belgium Retail market Snapshot 2021 (Q2)

- € 1.600/m<sup>2</sup>/year
  High Street
- € 1.150/m<sup>2</sup>/year
  Shopping Centers
- € 160/m²/year
  Out of Town retail

### **Retail Market at a glance**

### Retail

- → Growth of online retail demanding structural changes
- → Rethinking the retail landscape and strategies

# **Data & Technology**

- → Importance of 'phygital' area
- → Increasing need of experimental/experience retail

# Covid-19

- → Rents under pressure (2020) restoring in 2021
- → Decreasing footfall in lockdown continuously upwards in 2021
- → Growth in need for health, wellbeing and leisure
- → Proactive daily management necessary

Adaptability is key in making every day count



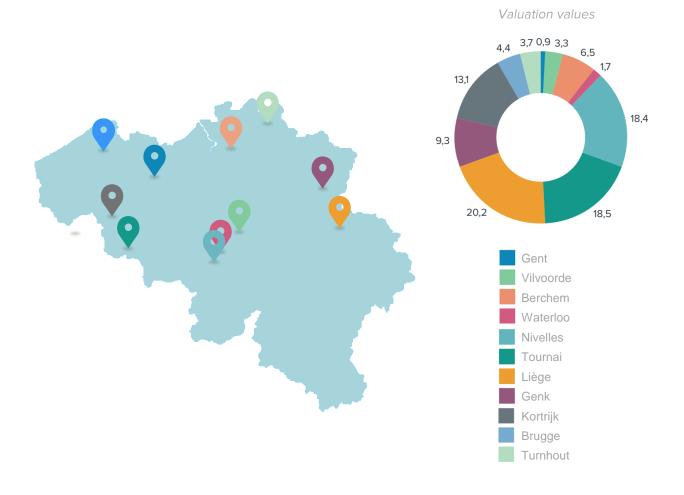
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03.

# Portfolio overview Wereldhave Belgium per 30 June 2021

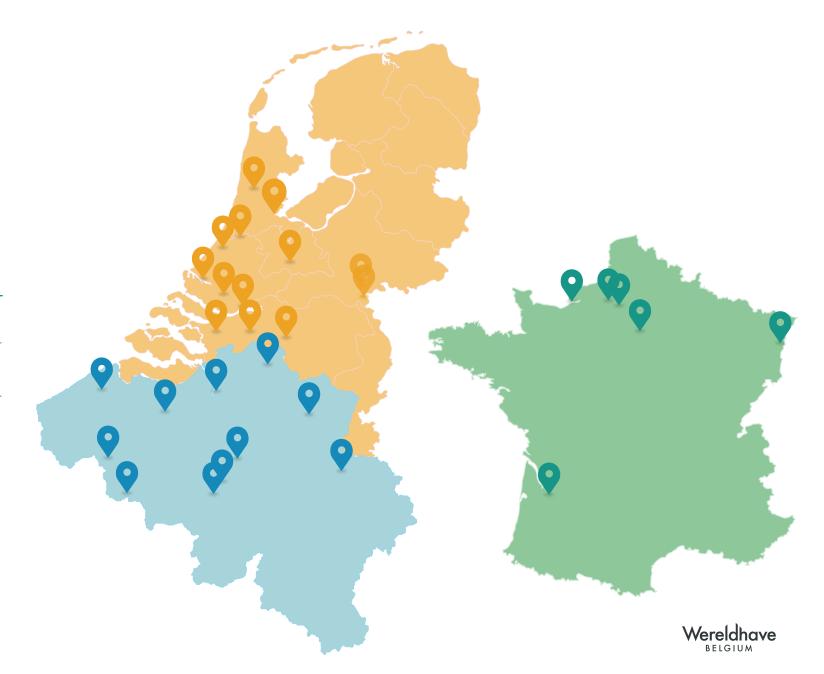
| Number of Shopping Centers | 5       |    |
|----------------------------|---------|----|
| Total size                 | 146.900 | m² |
| Number of tenants          | 433     |    |
| Occupancy rate             | 93,41   | %  |
| Number of Retail Parks     | 5       |    |
| Total size                 | 57.394  | m² |
| Number of tenants          | 54      |    |
| Occupancy rate             | 99,46   | %  |
| Number of Office Parks     | 2       |    |
| Total size                 | 60.500  | m² |
| Number of tenants          | 46      |    |
| Occupancy rate             | 74,7    | %  |





# Portfolio overview Wereldhave Group

| Number of shopping centers                | 28       |                |
|---|----------|----------------|
| Average size                              | 28.100 n | 1 <sup>2</sup> |
| Number of shopping center visitors (2020) | 99,9 n   | nio            |
| Occupancy shopping centers                | 95,0 %   | /<br>0         |



# Portfolio overview Shopping Centers

| Ring I | Kortrij | k |
|--------|---------|---|
|--------|---------|---|

| Opening / renovation | 1973 / 2021                    |
|----------------------|--------------------------------|
| GLA                  | 31.900m <sup>2</sup>           |
| # tenants            | 83                             |
| # parking            | 2.000                          |
| Anchor tenants       | H&M, Albert<br>Heijn, JBC, C&A |



#### Shopping 1

| Opening / renovation | 1968 / 2014                                  |
|----------------------|--|
| GLA                  | 27.600m <sup>2</sup>                         |
| # tenants            | 101  |
| # parking            | 1.250  |
| Anchor tenants       | Albert Heijn,<br>Action, New<br>Yorker, Casa |



### Stadsplein Genk

| Opening / renovation | 2007                        |
|----------------------|-----------------------------|
| GLA                  | 15.500m <sup>2</sup>        |
| # tenants            | 25                          |
| # parking            | 44                          |
| Anchor tenants       | Zara, H&M,<br>C&A, Delhaize |





# Portfolio overview Shopping Centers

| Opening / renovation | 1994 / 2021          |
|----------------------|----------------------|
| GLA                  | 30.300m <sup>2</sup> |
| # tenants            | 100                  |
| # parking            | 2.200                |

Decathlon,
Anchor tenants H&M, C&A, A.S.



#### Nivelles

| Opening / renovation | 1974 / 2012          |
|----------------------|----------------------|
| GLA                  | 29.200m <sup>2</sup> |
| # tenants            | 100                  |
| # parking            | 1.452                |

Delhaize, H&M,
C&A, Decathlon,
A.S. Adventure



#### **Bastions**

| Opening / renovation | 1979 / 2018          |
|----------------------|----------------------|
| GLA                  | 34.100m <sup>2</sup> |
| # tenants            | 92                   |
| # parking            | 2.000                |

Anchor tenants

Delhaize, H&M, C&A, New Yorker, JBC





03.

Portfolio overview
Retail Parks





## **Portfolio overview**

## Office Parks







### The Sage – Antwerp

| Opening / renovation | 2000 / 2021          |
|----------------------|----------------------|
| GLA                  | 38.400m <sup>2</sup> |
| # tenants            | 34                   |
| # parking            | 769                  |

The Sage – Vilvoorde

| Opening / renovation | 2000 / 2021          |
|----------------------|----------------------|
| GLA                  | 22.100m <sup>2</sup> |
| # tenants            | 12                   |
| # parking            | 639                  |





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## **Strategy**

Making every day count

# **Transformation**

- → Embrace challenging **market** trends
  - E-commerce
  - Growing out of home spending
- → Focus on **customer** needs

# **Optimalisation**

- → Owning and managing assets: steady value of portfolio
   Combining head office and local teams in continuous teamwork
- → Size of portfolio and market knowledge
  Achieve strategy through scale and skill



### **Strategy**

### **LifeCentral Strategy**

People want their daily lives to be more than just under control

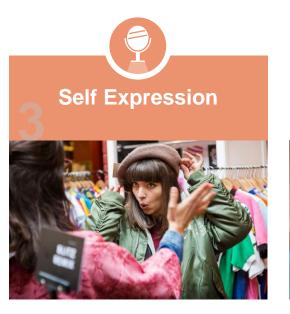
# They want a well-balanced everyday life



"Getting satisfaction from a well-organized life, a full fridge and time to spend on things that really matters"



"Enjoying life to the full, including finding joy in every moment.Celebrating a birthday, having a drink with friends or smiling at a friendly cashier"



"Feeling satisfied because you, your loved ones, your house and workplace match your personality and the way you see yourself."



"Feeling balance because you're taking care of you and your loved ones. Eating healthily, reading a great book, enjoy me-time."

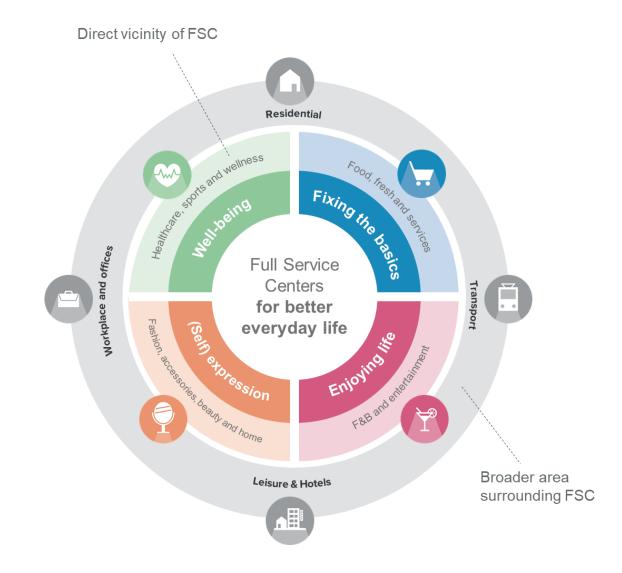




# **S**trategy

#### **Full Service Centers**

- Beating heart of environment
- Integrating services
- Making sure there are numerous reasons to visit the center
- Integrating **mixed-use** concepts



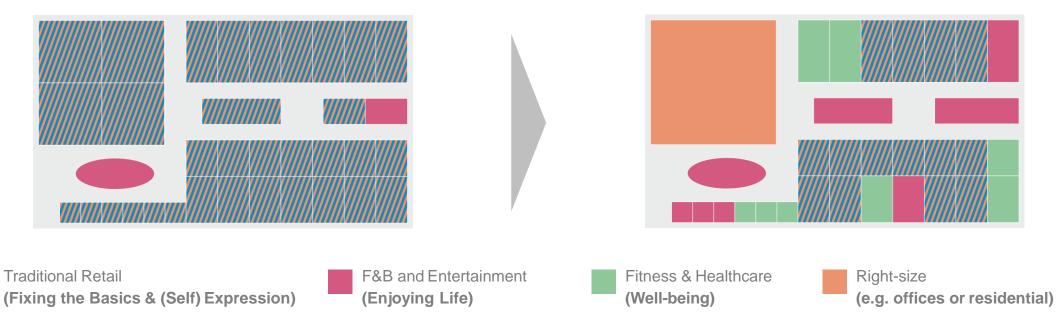


## **Strategy**

### **Asset Blueprints**

#### → Full Service centers

Continuously updating asset blueprints to actively transform each asset to a Full Service Center where all clusters are well integrated







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### **Development overview**



#### Ring – Kortrijk

Restore the retail balance by adding a balanced mix of other uses like a fresh food area & an exterior F&B zone. Strengthen the link between the shoppingcenter and its suburbs

#### The Sage – Antwerp & Vilvoorde

Rebranding of our office buildings; introducing new concept, services and restaurant

#### Retailpark - Brugge

Rebranding & redevelopment, creating a sustainable and modern retailpark

### Belle-île - Liège

Strengthen the retail offering and add co-working, leisure and sports with a high-quality F&B

### Shopping Nivelles - Nivelles

Developing residential and offices project to increase the multifunctionality

#### Retailpark - Waterloo

Redevelopment by creating a modern and mixed-use retailpark



**Development overview: Shopping Centers** 

Committed

# Ring:

### New

Logo

Facade

## Integrating

Fresh food area

Event zone

# Creating extra terraces

Start: Q1 2021

• End: Q2 2022





05.Development overview: OfficesCommitted



## New

- Branding
- Entrances
- Services
  - The Eatery
  - Ironing service
  - Fitness
  - Electric charging
- Green
- Meeting Rooms
- Entrances



# **Development overview: Shopping Centers**Uncommitted

### Belle-île:

- Creating an extension of 11.000m<sup>2</sup>
- Adding an outdoor sport course
- Integrating more outside terraces
- Open views on the water
- Maximizing connection with nearby offices

### Full Service Center transformation

- → 40% retail
- → 20% F&B
- → 40% leisure, sports and co-working





# **Development overview: Shopping Centers**Uncommitted

### **Nivelles:**

- Mixed-use concept
- Creating an extension to increase multifunctionality
- Ongoing with municipality on exact scope
  - → Offices

OR/AND

→ Residential

OR/AND

→ Leisure



# **Development overview: Retail Parks**

Uncommitted

## Brugge:

- New name & branding
- Integrating sustainable materials
- Creating a safe, pleasant and green environment

### Waterloo:

- Futureproof redevelopment
- Mixed-use concept
  - Retail
  - Residential



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# **ESG** goals

Where we fulfil our everyday life needs should be a healthy place. A place that is good for a better everyday life for our customers and the environment.







TTER NATURE BE



06.

# **ESG goals**Clear and ambitious **ESG Strategy**

| SDG  | Area             | Sub-area           | Ambition 2030   |  |  |
|--|------------------|--------------------|---|--|--|
| 7 AFFORDABLE AND CLEAN ENERGY                                | Better Footprint | Energy & Carbon    | Reduce carbon emissions 30% by 2030 (scope 1+2)   |  |  |
| 12 ISPONSIBLE CONCUMPTION AND PRODUCTION                     |                  | Materials          | Zero waste to landfill and use circular solutions (scope 3)   |  |  |
| 17 PARTINERSHIPS FOR THE GOALS                               |                  | Value chain impact | Partner with tenants and visitors to reduce carbon and waste (net zero value chain, scope 3)          |  |  |
| 11 SUSTAINABLECTIES AND COMMUNITIES                          | Better Nature    | Resilience         | 100% of assets have action plans to mitigate physical effects of climate change                       |  |  |
| 13 CLIMATE ACTION  |                  | Habitats           | Double the surface of vegetation roofs and green spaces   |  |  |
| 8 DECENT WORK AND ECONOMIC GROWTH                            | Better Living    | Wellbeing          | Aim for zero safety incidents in our assets   |  |  |
| 11 SISTAINABLECTIES A DE |                  | Employees          | Target employee engagement score of at least 7.5 Reduce % of voluntary departures among 'key talents' |  |  |
| 17 PARTINERSHIPS FOR THE GOALS                               |                  | Community          | Contribute at least 1% of net rental income to socio-economic and social inclusion                    |  |  |



# **ESG** goals

# On **company** level

## On a **personal** level

CSR KPI's integrated for each employee leading to awareness and fantastic initiatives

- → Certificates (BREEAM)
- → Partnerships
- → Recycling
- → Eco-days
- → Sustainable pop-ups
- → Sustainable actions
- **→** ...



SUSTAINABLE CITIES AND COMMUNITIES





















**ESG** goals

**Example: Bastions** 







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# **Operational results**

Wereldhave Belgium

# Leasing

→ Solid activity above ERV

93 deals ('20) 58 deals (HY '21) -

> 3 extensions 20 renewals 35 new leases

# Operations

- → Technology
  - Troov: shopping on appointment
  - Flow: communication (+/- 2500 users)
- → Data
  - Mystery Shopping
  - NPS & CSAT scores
  - Real time crowd monitoring

# Covid-19

- → Supporting retailers
  - 2,5 mio concessions granted
  - Free terraces
- → **Limited impact** on occupancy rate
- → **Recovery** in traffic & sales



# **Operational results Traffic**

# Covid-19

- → Number of visitors -21% vs. 2019
- → Outperforming in comparison to the market
  - June 2021 vs. 2019
    - WHB: -7%
    - Market: -12%



### **Operational results**

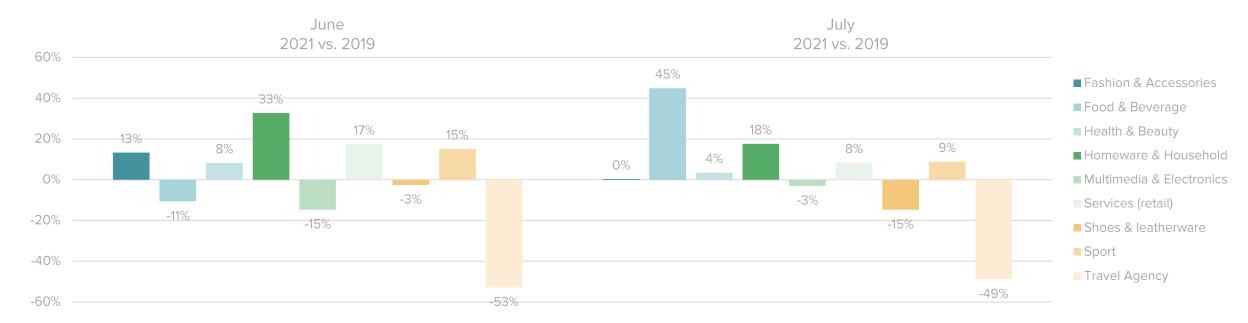
#### Sales – recovery of tenants' performance since re-opening F&B

#### **Outperforming vs. 2019**

- Fashion & accessories
- F&B (since July after forced closing)
- Homeware & household
- Health & beauty
- Services
- Sport

#### **Underperforming vs. 2019**

- Multimedia & electronics (due to e-commerce)
- Shoes & leatherware (due to e-commerce)
- Travel agency (due to Covid-19)





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08.

Financial results HY 2021

Balance sheet

|                               | 2018  | 2019  | 2020  | HY 2021 | Change HY 21-20 |
|-------------------------------|-------|-------|-------|---------|-----------------|
| Real Estate Portfolio (Mio €) | 956.7 | 961.3 | 921.2 | 916.4   | - 4.8           |
| EPRA Occupancy Rate           | 96.2% | 95.2% | 91.9% | 92.9%   | 1%              |
| Net Asset Value (Mio €)       | 678.4 | 689.2 | 650.6 | 644.5   | - 6.1           |
| Financial Debts (Mio €)       | 286.0 | 273.0 | 263.0 | 265.5   | 2.5             |
| EPRA NAV per share            | 89.97 | 88.27 | 78.20 | 74.15   | - 4.05          |
| Share Price                   | 82.2  | 86.2  | 39.30 | 48.75   | 9.45            |
| LTV                           | 29.7% | 29.3% | 30.0% | 29.9%   | - 0.1%          |



08.

Financial results HY 2021

Profit and Loss Account

|                                  | 2018   | 2019   | 2020   | HY 2021 |
|----------------------------------|--------|--------|--------|---------|
| Gross Rental Income (mio)        | 53.2   | 59.4   | 56.5   | 26.6    |
| Direct Result (mio)              | 40.7   | 45.6   | 36.7   | 18.4    |
| Direct result per Share (in €)   | 5.74   | 5.92   | 4.65   | 2.18    |
| Indirect Result (mio)            | - 0.2  | - 16.7 | - 58.8 | - 6.3   |
| Indirect result per Share (in €) | - 0.03 | - 2.16 | - 7.47 | - 0.74  |
| Total Result (mio)               | 40.5   | 29.0   | - 22.2 | 12.1    |
| Total Result per Share (in €)    | 5.71   | 3.76   | - 2.81 | 1.44    |

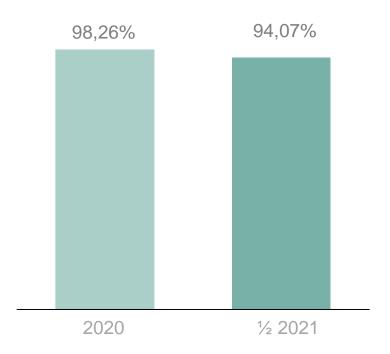




#### Financial results HY 2021

Fair support policy led to a strong rent collection in both 2020 and 2021

#### Rent collection 2020 - HY 2021





#### Financial results HY 2021

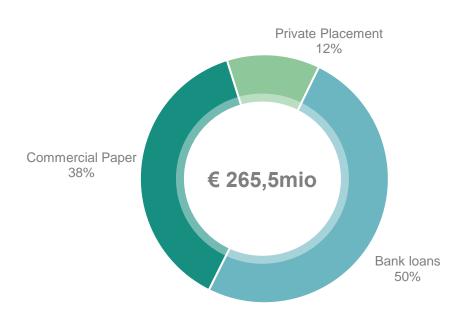
#### Debt Mix per 30 June 2021

- 50mio refinanced 2021 (June)
  - 4 years
- Commercial Paper program increased
  - 100mio → 150mio
- Green Finance Framework
  - 32Mio Private Placement
    - 3,25% interest
    - 5 years

#### 2021

- 12% Private Placement
- 38% Commercial Paper
- 50% Bank Loans ✓ Average maturity: 3,2 years
  - ✓ Average Financing cost 2021: 1,24%

#### **HY 2021**





08.

# Financial results HY 2021

## **Bank loans**

| In € mio          | Committed | Utilised | Availibilty |
|-------------------|-----------|----------|-------------|
| Bank loans        | 255       | 133,5    | 121,5       |
| Commercial Papers | 150       | 100      | 50          |
| Private Equity    | 32        | 32       | 0           |
| Intercompany      | 150       | Ο        | 150         |

# **Hedge Ratio**

|                          | 2018  | 2019  | 2020  | HY 2021 |  |
|--------------------------|-------|-------|-------|---------|--|
| Total fixed rate debt    | 60    | 60    | 60    | 60      |  |
| Total floating rate debt | 226   | 213   | 203   | 205,5   |  |
| Hedging instruments      | 50    | 50    | 50    | 80      |  |
| Hedge ratio              | 38,5% | 58,6% | 60,8% | 64,0%   |  |



# Financial results HY 2021 Outlook 2021

- Maintaining resilient occupancy & NRI
- Strengthening of the balance sheet
- Further Management of Covid context
- Further Implementation of LifeCentral Strategy
- Renovations: Kortrijk & offices
- EPS Indication 2021 of € 4.30 per share
- External Growth



# Werelahave BELGIUM

